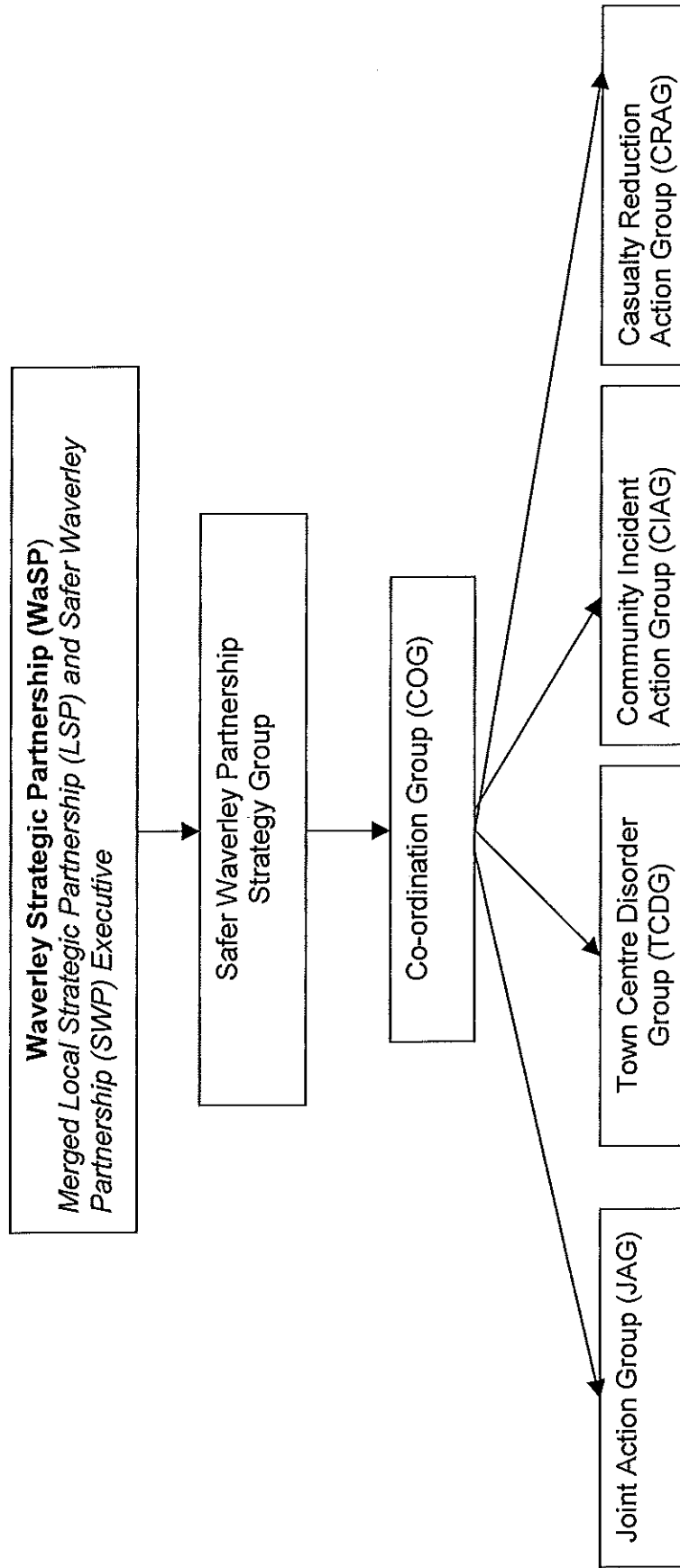




Appendix 3: Partnership Structure




Strategic Priority 1: Reducing Crime


Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Priority 1: Reducing Crime</i>		
Outcome	<i>Contribute to the Force wide reduction of most serious violent crime and serious acquisitive crime</i>		
Measure	<i>Maintain current low levels of above crimes and monitor all other crime for significant change.</i> <i>Use Police Statistics (iQuanta) to monitor levels.</i>	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets <i>Surrey police – 1% reduction in most serious violent crime (NI15) and serious acquisitive crime (NI16).</i> NI5, WBC2	
Actions	<i>Monitor crime levels via partner intelligence and annual Strategic Assessment, and direct action from the Coordination Group to the relevant sub-group.</i>		Time –scale <i>On going</i>
Project Sponsor	<i>Helen Collins</i>	Project Manager	<i>Simon Dann</i>
Resources	Staff	*See terms of reference for individual groups	
	Finance	£3,000 <i>(Crime Prevention initiatives agreed by Coordination Group)</i>	WBC, Finance Overview Responsibility I Grist

Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Priority 1: Reducing Crime</i> <i>Aim 1: Maintain Waverley's position as a low-crime area</i>		
Outcome	<i>Waverley remains better than its peers</i>		
Measure	<i>Overall Crime in Waverley remains better than its peers on IQuanta</i>	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets NI5.WBC2	
Actions	<i>Monitor and respond to emerging crime trends.</i> <i>CIAG – Individuals coming to attention of multiple services (SD)</i>		Time –scale <i>On Going</i>
Project Sponsor	<i>Helen Collins</i>	Project Managers	<i>Simon Dann</i>

Resources	Staff	<i>*See terms of reference for individual groups</i>	
	Finance	£2000 (CIAG operational budget) £13,000 (caseworker) £10,424 (Outreach Worker) £8,750 (Parenting Support Officer)	WBC, Finance Overview Responsibility I Grist

Safer Waverley Partnership Strategy Management			
Priority/Aim	Priority 1: Reducing Crime Aim 2: Reduce Crime in Priority Areas		
Outcome	Waverley remains better than its peers		
Measure	Overall Crime in Waverley remains better than its peers on IQuanta	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets WBC2, NI21, NI27	
Actions 1 (Joint Action Group)	Monitor and respond to emerging crime trends via JAG with concerns regarding specific locations across Waverley (SD) – Focus acquisitive Crime	Time –scale On Going	
Project Sponsor	Mary Orton	Project Manager	Simon Dann
Resources	Staff	<i>*See terms of reference for individual groups</i>	
	Finance	£2,000 (JAG operational budget)	WBC, Finance Overview Responsibility I Grist
Actions 2 (Town Centre Disorder Group)	Monitor and respond to emerging crime trends via TCDG with concerns high populations areas and serious violence across Waverley (SD)	Time –scale On Going	
Project Sponsor	Helen Collins	Project Manager	Simon Dann
Resources	Staff	<i>*See terms of reference for individual groups</i>	
	Finance	Sub-group of JAG (Access to proportion of £2k budget above)	WBC, Finance Overview Responsibility I Grist

Strategic Priority 2: Feeling Safe and being Safe

Safer Waverley Partnership Strategy Management		
Priority/Aim	<i>Strategic Priority 2: Feeling Safe and being Safe</i>	
Outcome	<i>Residents feel that Waverley is a Safe place to Live</i>	
Measure	<p><i>Maintain '08 score of fairly safer or very safe of 92% of responses to WBC Place Survey question 23 - How safe or unsafe do you feel when outside in your local area during the day?</i></p> <p><i>And 63% of responses to the question 22 - How safe or unsafe do you feel when outside in your local area after dark?</i></p>	<p>Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets</p> <p><i>WBC Place Survey, achieve a low ranking for – Q2 things that most needs improving in your local area for crime.</i></p> <p><i>NI 4, NI 5, NI 21</i></p>
Actions	<p><i>Keep Waverley Residents informed of SWP activity.</i></p> <p><i>Provide advice on how to stay safe.</i></p>	Time –scale
		<i>See aims for individual activities</i>
Project Sponsor	<p><i>Dave Johnson</i></p> <p><i>Mary Orton</i></p>	<p>Project Manager</p> <p><i>David North & Ian Grist</i></p>
Resources	Staff	<i>To be allocated as required</i>
	Finance	<i>Access to Crime Prevention initiatives fund via COG, £3,000</i>

Priority/Aim	Priority 2 – Aim 1: <i>Work with residents in those communities of place and interest which are experiencing greatest need to improve skills, confidence and well-being so that they can be resilient in preventing anti-social behaviour</i>		
Outcome	<i>Increase in overall satisfaction with neighbourhoods and reduction in perceived severity of anti-social behaviour, vandalism, neighbour problems and drug-related problems</i>		
Measure	<i>Sandy Hill: residents' satisfaction with Sandy Hill as a place to live increases to 80% (from 71%); reduction in perceived "big problems" to 0%: ASB (from 15%), vandalism and graffiti (from 8%), problems with neighbours (from 5%), drug-dealing (from 9%) [Surveys/consultation will be needed at Ockford Ridge/Aarons Hill (to review progress and re-establish a baseline) and in Binscombe (to establish a baseline)]</i>	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets <i>SCS: Safer and Stronger WBC Social Inclusion Strategy NI5 NI21</i>	
Action 1	<i>Sandy Hill: SWP and partners support the redevelopment of The Bungalow and its integration with the Hale Children's Centre</i>		Time –scale <i>Feb 2010 (TBC)</i>
Project Sponsor	<i>Dave Johnson</i>	Project Manager	<i>Tim Rouse (PHA) – David North</i>
Resources	Staff	<i>Support from partners as required</i>	
	Finance	<i>£10,000 capital (SWP) + Substantial funding in place: final costs to be determined and any additional funding sought</i>	

Action 2	<i>Sandy Hill: Maintain support to existing and emerging projects and ensure that effective communications takes place:</i> <ul style="list-style-type: none"> • <i>Detached Youth Project</i> • <i>Bungalow youth activities</i> • <i>Support for Family Worker's work with vulnerable children and families</i> 		Time –scale <i>Ongoing</i>
Project Sponsor	<i>Dave Johnson</i>	Project Manager	<i>Tim Rouse (PHA)/David North (SCC) to co-ordinate</i>
Resources	Staff	<i>Support from partners as required</i>	
	Finance	<i>Projects are mainstreamed</i>	

Action 3	<i>Ockford Ridge/Aarons Hill: Carry out Home Fire Risk Assessment event and associated activities</i>		Time –scale
			<i>Activities on-going Date of HGRA event tbc once new Borough Manager in post.</i>
Project Sponsor	<i>Dave Johnson</i>	Project Manager	<i>Surrey Fire & Rescue Service Waverley Borough Manager</i>
Resources	Staff	<i>Support from partners as required</i>	
	Finance	<i>Mostly mainstreamed, but additional small-scale funding may be required</i>	

Action 4	<i>Ockford Ridge/Aarons Hill: Maintain support to existing and emerging projects as appropriate:</i> <ul style="list-style-type: none"> • <i>Eashing Youffie</i> • <i>Neighbourhood Panel/Residents Action Team/ Community Initiatives Group</i> • <i>St Mark's Active Residents' Team</i> 		Time –scale
			<i>Ongoing</i>
Project Sponsor	<i>Dave Johnson</i>	Project Manager	<i>Kate Douglas (WBC)/David North (SCC) to co-ordinate</i>
Resources	Staff	<i>Support from partners as required</i>	
	Finance	<i>Projects are mainstreamed, but additional small-scale funding is required from time to time.</i>	

Action 5	<i>Binscombe: Work with Communities, Health and Social Inclusion Group to identify support and funding for an initial comprehensive engagement event, to develop a plan for multi-agency community development activity in this area and to support emerging projects to address particular concerns and respond to opportunities.</i>		Time –scale
			<i>From Spring 2009</i>
Project Sponsor	<i>Dave Johnson</i>	Project Manager	<i>Kate Douglas (WBC)/David North (SCC) to co-ordinate</i>
Resources	Staff	<i>Support from partners as required</i>	
	Finance	<i>To be identified</i>	


Action 6	<i>The Chantry's: Complete Neighbourhood Agreement, further develop involvement of residents and support emerging projects to address particular concerns and respond to opportunities.</i>		Time –scale
			2009-2012
Project Sponsor	Dave Johnson	Project Manager	Chris Rudkin (WBC)/Monica Vidal (WASWS)/Amber Delves (Jubilee Church)
Resources	Staff		
	Finance		


Action 7	<i>Fire and Rescue Service Projects, Youth Engagement Scheme, Wreck to Ride, Fire Fighter for a Day.</i>		Time –scale
			On going
Project Sponsor	Waverley Borough Manager	Project Manager	YES – Mark Taylor W to R - FFFAD –
Resources	Staff		
	Finance	£2,500 revenue £1,100 capital – YES expansion	

Action 8	<i>Management of the Domestic Outreach Service</i>		Time –scale
			On-going
Project Sponsor	Mary Orton	Project Manager	Kelvin Mills (Ian Grist)
Resources	Staff		
	Finance	£40,370 – contract cost £1,000 - reserve	


Action 9	<i>Management of the Junior Citizen event for Waverley</i>		Time –scale
			September each Year
Project Sponsor		Project Manager	Ian Grist
Resources	Staff	Management team from WBC, SFRS, Police SCC	
	Finance	£4,500	


Action 10	<i>No Cold Calling Pilot</i>		Time –scale
			August 2009
Project Sponsor	Dave Johnson	Project Manager	David Bullen (Surrey Trading Standards)
Resources	Staff	Management team from SCC x 2, WBC, Police	
	Finance	£4,000	


Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Strategic Priority 2: Feeling Safe and being Safe Aim 2: Develop access to information that will help individuals, families, communities and business to reduce their opportunities for becoming victims of crime and increase their knowledge of how to stay safe</i>		
Outcome	Improvement in Local residents feeling that local public services are working to make the area safer. (Place survey Q6)		
Measure	<i>Improvement to be made in responses to the place survey question 6 regarding local services working to make the area safer.</i>	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets	
Actions	<i>To develop a communications strategy that all partners sign up to.</i>	Time –scale	
		May 2009	
Project Sponsor	Mary Orton	Project Manager	Ian Hogg
Resources	Staff	<i>Ian Hogg – SPW temp Communications officer</i>	
	Finance		

Safer Waverley Partnership Strategy Management		
Priority/Aim	<i>Strategic Priority 2: Feeling Safe and being Safe</i> <i>Aim 3: Develop 'face the people' sessions for the Safer Waverley Partnership Executive members</i>	
Outcome	Face the people session is organised each financial year and the process is agreed for future events	
Measure	At least one Face the people session is organised each financial year	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets
Actions	<i>Communications Officer to organise the format and process for a face the people sessions and arrange the first session.</i>	Time –scale A minimum of 1 session each year
Project Sponsor	Mary Orton	Project Manager <i>Ian Hogg to June '09</i> SWP – Project Officer (TBC)
Resources	Staff <i>Communications officer time</i>	Finance Publicity funds available (£3k)


Priority 3 - Tackling Anti-Social Behaviour


Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Priority 3 - Tackling Anti-Social Behaviour</i>		
Outcome	<i>That the residents of Waverley feel that overall anti-social behaviour is not seen as a very big problem.</i>		
Measure	<i>Suggest using Q25 & Q26 from place survey regarding seeking views and dealing with ASB. Further discussion required to agree a suitable measure.</i>	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets	
		<i>WBC 2, NI 21,</i>	
Actions	<i>Monitor levels of ASB via CIAG for individuals and JAG for locations and respond as appropriate (see priority 1)</i>	Time –scale	
		<i>CIAG – monthly JAG - monthly</i>	
Project Sponsor	<i>Helen Collins</i>	Project Manager	<i>Simon Dann</i>
Resources	Staff	<i>*See terms of reference for individual groups</i>	
	Finance		WBC, Finance Overview Responsibility <i>Ian Grist</i>

Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Priority 3 - Tackling Anti-Social Behaviour Aim 1: Reduce the types of anti-social behaviour which are of most concern to the community</i>		
Outcome	<i>Improve the perception of last years top 3 residents concerns from the place survey (see measure below)</i>		
Measure		Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets	
<p><i>Maintain the perception for the following concerns from the WBC place Survey 08. Q24 Thinking about this local area, how much of a problem do you think each of the following are...</i></p> <ul style="list-style-type: none"> <i>- Vandalism, graffiti and other deliberate damage to property or vehicles (67%)</i> <i>- People being drunk or rowdy in public places (78%) (NI 41)</i> <i>- Rubbish or litter lying around (71%)</i> <p><i>Brackets show the % who felt this issue was not a problem or not a big problem in 07/08 survey.</i></p>		<p><i>WBC2</i></p> <p><i>NI 17, NI 21, NI24, NI25, NI27, NI41</i></p>	
Actions	<i>In addition to monthly action on CIAG and JAG</i>	Time -scale	
	<i>Introduce a Good Neighbourhood Agreement into _____ (Area to be agreed)</i>	<i>To be agreed</i>	
Project Sponsor	<i>Mary Orton</i>	Project Manager <i>Chris Rudkin</i>	
Resources	Staff	<i>To be agreed</i>	
	Finance	<i>£5,000</i>	
		WBC, Finance Overview Responsibility <i>I Grist</i>	


Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Priority 3 - Tackling Anti-Social Behaviour Aim 2:</i>		
Outcome	<i>Maintain the current low levels of those Killed or Seriously injured on the roads in Waverley</i>		
Measure	<i>Suggest: - output measure of number of schools/children attending each event (Baseline to be established in 09/10 and maintained/improved for following years). With a watching brief on the number of KSI across Waverley as part of the Strategic Assessment.</i>		Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets
			<i>WBC2 NI 17, NI 21, NI24, NI25, NI27, NI41, NI47, NI48</i>
Action 1	<i>Casualty Reduction Group (CRAG) a) Organise and run Speed Watch b) Organise and run 4 road user awareness days</i>	Time –scale	
		<i>On going (need to attach a timetable of events for 09/10)</i>	
Project Sponsor	<i>Simon Dann</i>	Project Manager	<i>CRAG Steering Team – SP, SCC, SFRS</i>
Resources	Staff	<i>To be agreed</i>	
	Finance	<i>£3,000</i>	WBC, Finance Overview Responsibility
			<i>I Grist</i>
Action 2	<i>Purchase and Use of a Casualty Reduction Vehicle a) Organise/kit out Vehicle b) Agree activities for vehicle</i>		Time –scale
			<i>August 2009</i>
Project Sponsor	<i>Simon Dann</i>	Project Manager	<i>CRAG Steering Team – SP, SCC, SFRS</i>
Resources	Staff	<i>To be agreed</i>	
	Finance	<i>Access to CRAG operational budget Capital £5,330 Vehicle Purchase.</i>	WBC, Finance Overview Responsibility
			<i>I Grist</i>


Priority 4 - Addressing Substance Misuse

Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Priority 4: Addressing Substance Misuse</i>		
Outcome 1	<i>That the Perception of Drug use or Dealing is not seen as a problem</i>		
Measure 1	<i>Maintain a score of more than 80% of responses to WBC Place Survey question 24 - Q4 How much of a problem - People using or dealing drugs</i>	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets	
	<i>Stating that it is not a problem or not a very big problem.</i>	NI 42	
Actions 1	<i>To propose ways in which the Safer Waverley Partnership can engage with the results from the big drink debate and Alcohol strategy</i>	Time –scale	
		Quarter 1 2009/10	
Project Sponsor	<i>Michael Baker</i>	Project Manager	<i>Jackie Marsh</i>
Resources	Staff	<i>To be agreed on completion of action 1</i>	
	Finance	<i>To be agreed on completion of action 1</i>	

Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Priority 4: Addressing Substance Misuse</i>		
	<i>Aim 1: Improve local Substance misuse education</i>		
Outcome	<i>That young people are better educated in drug and alcohol education in Waverley</i>		
Measure	<i>To deliver drug and alcohol education in at least four out of five targeted secondary schools (Broadwater, Rodborough, Woolmer Hill, Glebelands and Farnham Heath End)</i>	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets	
Actions	<i>To continue working with Drugs Education UK (DRED) to deliver modules on basic drugs information, 'safe, sensible and social discussions about alcohol, risk and responsibilities, and to facilitate debate on drug/alcohol testing' families, communities and the way ahead for those affected.</i>	Time –scale	
		School year 2008/9	
Project Sponsor	<i>Michael Baker</i>	Project Manager	<i>Jackie Marsh or SWP Project Officer TBC</i>
Resources	Staff	<i>DRED team</i>	
	Finance	£5,000	

Priority 5: Improving Partnership Performance

Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Priority 5: Improving Partnership Performance</i>		
Outcome	<i>Members of the Partnership feel that there has been an improvement in how they conduct the work of the partnership</i>		
Measure	<i>Establish baseline scores for an annual survey of partnership groups on the performance of the partnership</i>	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets	
		<i>National annual requirement for a Skills audit – this process should measure improvements</i>	
Actions	<i>Design and conduct the first survey by August 2009. Ensure a 100% return for Executive & Strategy Group members and an overall return of 80%</i>	Time –scale	
		<i>August 2009 – repeated annually</i>	
Project Sponsor	<i>Mary Orton</i>	Project Manager	<i>Ian Grist</i>
	Finance		
Resources	Staff	<i>Community Safety Team Waverley BC</i>	
	Finance		

Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Priority 5: Improving Partnership Performance Aim 3: Partnership Communications</i>		
Outcome 1:	<i>Improve internal communications</i>		
Measure	<i>All Executive and Strategy Group members feel that internal communications are good or better than good.</i>	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets	
		<i>WBC2 Home Office – Hallmarks of a successful partnership</i>	
Actions	<i>Design and agree a system for regular updates to nominated individuals within the partnership for information and onward dissemination if necessary.</i>	Time –scale	
		<i>August 2009</i>	
Project Sponsor	<i>Mary Orton</i>	Project Manager	<i>Ian Grist + Coordination Group</i>
	Staff		<i>Ian Grist + support from strategy group for implementation</i>
Resources	Staff		
	Finance		

Safer Waverley Partnership Strategy Management			
Priority/Aim	<i>Priority 5: Improving Partnership Performance Aim 3: Partnership Communications</i>		
Outcome 2:	<i>Improve communications of SWP activity to Waverley Residents</i>		
Measure	<i>Completion/implementation of a communications strategy for Safer Waverley Partnership?</i>	Related indicators, including WBC Corporate Plans, SCC LAA and Partners Targets	
		<i>WBC2 Home Office – Hallmarks of a successful partnership</i>	
Actions	<i>Complete Communications strategy and seek approval and resources to implement</i>	Time –scale	
		<i>Sept 09</i>	
Project Sponsor	<i>Mary Orton (SWP Chair)</i>	Project Manager	<i>Ian Grist (CSO) + Strategy Group</i>
Resources	Staff		
	Finance		

WAVERLEY STRATEGIC PARTNERSHIP: COMMUNITIES, HEALTH AND SOCIAL INCLUSION GROUP ACTION PLAN 2009 v5

	OBJECTIVE	NI	MEASURE	MILESTONES 2010	2011	LEAD OFFICER	COMMENTS
1	Promote the involvement of the voluntary sector and ensure that informal voluntary activity is recognised and valued	6/7	2009 baseline (NI 6): 31%	TBA	TBA	VASWS	LAA contains NI 7; Place Survey measures NI 6 (% of residents doing formal or informal voluntary work)
2	Promote the needs of rural areas, especially in relation to access to services and social inclusion	4 and 5	There is no significant difference in score between rural and urban/suburban areas: establish baseline following 2009 Place Survey (??)	TBA	TBA	Dave Johnson/Iain Lynch (TBC)	Further consideration of appropriate measure is required
3	Improve the health of the population in Waverley (addressing inequalities)						
3 i	Promote smoking cessation services and increase the number of people quitting.	123	Estimated number of smokers in 2009 is 16,778	378 4-week quits achieved	TBA	Karen Simmonds	

3 ii	Improve the sexual health of young people and reduce teenage conceptions.	112	Teenage conceptions for Godalming Central and Ockford Ridge for 2004-6 is 9 (rate of 54.9 per 1000 young women aged 15-17 years old)	Location and service provider identified	Service commissioned and evaluated	Michael Baker/Jackie Marsh	England hotspot identified as wards with rates of 53.4
4	Priority neighbourhoods: increase level of satisfaction with neighbourhood (NI 5) and ability to influence decisions which affect it (NI 4); seek to reduce the number of 16-18 year-olds not in education, employment or training (NEET: NI 117)	4 and 5; 117					Links to Safer Waverley Partnership Priority 2; also SFRS Borough Plan target areas
4 i	Sandy Hill, Farnham	4	Increase ability to influence score from 2008 baseline (51%)	55%	60%	Tim Rouse	Suggested targets
		5	Increase satisfaction score from 2008 baseline (71%)	75%	80%		
4 ii	The Chantry, Farnham	4	Increase ability to influence score from 2009 baseline (18%)	21%	25%	Monica Vidal	Suggested targets

		5	Increase satisfaction score from 2009 baseline (84%)	85%	90%		
4 iii	Ockford Ridge/Aaron's Hill, Godalming	4	Establish a baseline 2009	TBA	TBA	Kate Douglas	Suggested targets
		5	Establish a baseline 2009	TBA	TBA		
4 iv	Binscombe, Godalming	4	Establish a baseline via Planning for Real event 2010		XX%	TBA	Suggested targets
		5	Establish a baseline via Planning for Real event 2010		XX%		

The Group will also maintain on behalf of the Waverley Strategic Partnership (WaSP) an overview of relevant demographic data and of the needs of minority communities; it will also act as the channel through which youth-related matters are brought to the attention of the WaSP Board

SPECIFIC INPUTS RELATING TO EACH OBJECTIVE

		Lead Officer
1	Promote the involvement of the voluntary sector and ensure that informal voluntary activity is recognised and valued	
	<ul style="list-style-type: none"> Ensure that appropriate links are made with the three local planning groups which support the voluntary sector in Waverley: SW 50+ Reference Group, SW Partnership Board for disabilities and SW Carers' Strategy Group Ensure that the needs of carers are understood and represented where appropriate to the WaSP Board Ensure that links with Parish Plans and Healthchecks are maintained and facilitate delivery with relevant partners. 	Debbie Hustings
		Debbie Hustings/John Bale
2	Promote the needs of rural areas, especially in relation to access to services and social inclusion	
	<ul style="list-style-type: none"> Identify areas of service provision to which access is difficult in rural areas Promote awareness of access to services and to social inclusion in Parish Plans 	TBA
		TBA
3	Improve the health of the population in Waverley (addressing inequalities)	
	<ul style="list-style-type: none"> Ensure that the implications of an ageing population, including those associated with dementia, are well understood at a local level and that actions to maintain independence are promoted. Identify opportunities to promote key healthy living messages in relation to obesity, healthy eating, smoking cessation, drug/alcohol misuse, mental health and sexual health/teenage pregnancy. 	Jackie Marsh
3i	<ul style="list-style-type: none"> To undertake targeted smoking cessation activity 	Jackie Marsh
		Karen Simmonds/Lisa Andrews
3ii	<ul style="list-style-type: none"> To set up a sexual health/condom distribution service in Godalming. 	Michael Baker

4	<p>Priority neighbourhoods: increase level of satisfaction with neighbourhood (NI 5) and ability to influence decisions which affect it (NI 4); seek to reduce the number of 16-18 year-olds not in education, employment or training (NEET: NI 117)</p>	
4i	<p>Sandy Hill</p> <ul style="list-style-type: none"> • Rebuild Bungalow to provide a more spacious and effective resource and activity centre for residents • Children's Centre provides a full range of services and is well integrated with the community project • Partnership with residents is enhanced, including increased responsibility in relation to neighbourhood management • Co-ordination and oversight of the project and monitoring of its strategy is strengthened • Continue to support residents' groups to increasing confidence and capacity and encourage services to respond actively to specific community needs. • Identify gaps in community learning provision for adults and families and work with LSC and deliverers to provide opportunities • Work in partnership to provide learning and progression opportunities • Maintain the very low level of NEETs in this community 	<p>Tim Rouse</p> <p>Tim Rouse/June Trantom/Paul Napthine</p> <p>Tim Rouse</p> <p>Project Team</p> <p>Tim Rouse/Project Team</p> <p>SSB</p> <p>Lifelong Learning Partnership</p> <p>Youth Alliance</p>
4ii	<p>The Chantry</p> <ul style="list-style-type: none"> • Community Centre is refurbished and is increasingly used as a community resource by residents • Neighbourhood Agreement is in place • Continue to support residents' groups to increasing confidence and capacity and encourage services to respond actively to specific community needs • Identify gaps in community learning provision for adults and families and work with LSC and deliverers to provide opportunities • Work in partnership to provide learning and progression opportunities • Minimise the number of NEETs in this community 	<p>Amber Delves</p> <p>Chris Rudkin</p> <p>Amber Delves /Kate Douglas</p> <p>SSB</p> <p>Lifelong Learning Partnership</p> <p>Youth Alliance</p>

4iii	<p>Ockford Ridge/Aaron's Hill</p> <ul style="list-style-type: none"> • Work with Green Oak School to support its continued improvement and links with the community • Ensure that families are engaged with Children's Centre and that uptake of outreach is maximised • Work with Waverley BC Housing Department in consultation on the future of the Ockford Ridge estate • Continue to support residents' groups to increase confidence and capacity and encourage services to respond actively to specific community needs • Identify gaps in community learning provision for adults and families and work with LSC and deliverers to provide opportunities • Work in partnership to provide learning and progression opportunities • Maintain the "Live and Direct" youth music programme • Minimise the number of NEETS in this community 	Kate Douglas
		Kate Douglas/Wharf Children's Centre
		Kate Douglas
		Kate Douglas
		SSB
		Lifelong Learning Partnership
		Charlotte Gardiner
		Youth Alliance
4iv	<p>Binscombe</p> <ul style="list-style-type: none"> • Develop plans for consultation in Binscombe and identify funding • Support Northbourne Action Group • Develop links with stakeholders and networks, e.g Farncombe Forum • Maintain and further develop links with Loseley Fields Children's Centre • Identify gaps in community learning provision for adults and families and work with LSC and deliverers to provide opportunities • Work in partnership to provide learning and progression opportunities • Set up a group for Young Parents • Maintain the "Live and Direct" youth music programme • Maintain youth drama group in Northbourne • Minimise the number of NEETS in this community 	CHSI Group
		Kate Douglas
		Kate Douglas/David North
		Kate Douglas
		SSB
		Lifelong Learning Partnership
		Lifelong Learning Partnership
		Charlotte Gardiner
		Waverley Youth Theatre Project
		Youth Alliance

Data/Intelligence/Developments

	<ul style="list-style-type: none"> Monitor relevant data which identifies disadvantaged areas and groups in Waverley (IMD, Heat Map, etc.), maintain contact with emerging local interests (e.g. Wrecclesham) and report as necessary to the WaSP Board. 	David North
	<ul style="list-style-type: none"> Maintain an overview of emerging pressures which may have an impact on communities, health and social inclusion and recommend a partnership response to the WaSP Board, e.g. in relation to the current economic downturn. 	Sarah McLaren/David North
	<ul style="list-style-type: none"> Take forward relevant actions, e.g. ensuring structures and partnership support for proposed Credit Union are in place 	Dave Johnson

Equalities and minority communities

	<ul style="list-style-type: none"> Work to develop a joined-up approach to the provision of services to Travellers, especially in relation to health 	TBA
	<ul style="list-style-type: none"> Ensure that travelling communities are properly consulted on matters which directly concern them 	TBA
	<ul style="list-style-type: none"> When appropriate, attempt to improve public awareness of travelling cultures and promote positive role models 	TBA
	<ul style="list-style-type: none"> Offer positive activities for young Travellers to improve public awareness and engage travelling communities in a more trusting and open dialogue about issues concerning them. 	Charlotte Gardiner
	<ul style="list-style-type: none"> Monitor relevant data and maintain awareness of the educational, cultural and welfare needs of immigrant workers, informing relevant services 	David North
	<ul style="list-style-type: none"> Seek ways of meeting the health and educational needs of the Islamabad community, Tilford 	TBA
	<ul style="list-style-type: none"> Increase the level of volunteering amongst minority groups. 	VASWS

Young People

	<ul style="list-style-type: none"> Maintain links with the development of a Youth Strategy for Waverley, ensuring that relevant actions are included in future action plans. 	Katie Webb
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LAA Monitoring and Delivery / Future Plans Sub-Groups – Draft Action Plan
April 2009

Actions	Milestones / Timescales	Outcome	Measure / Evidence	Responsible (lead in bold)	Link to SCS priority / LAA Indicator
1 Reducing levels of smoking, particularly in deprived areas of the Borough.	Identify target areas with highest levels of smoking by March 09 . Joint promotion of Stop Smoking Service through 'Making Waves' and 'Waverley Homes and People' June 08 and October 2008 and on partner's websites and intranets.	Target for 2009/10 = 378 four-week quits in Waverley by April 2010.	Number of staff trained to provide interventions / referrals. Number of 4 week quits.	Surrey PCT Surrey CC Surrey Police Waverley BC	Health and Well-being Priority C NI 123 16+ current smoking rate prevalence. <i>Headline Indicator</i> – The gap between the fifth of wards with the lowest levels of life expectancy and the fifth of wards with the highest.
2 Develop local procurement focus – ensuring greater transparency around opportunities for local businesses to supply public sector bodies, sharing list of local suppliers, ensuring	Update to be provided at Business Consultation meeting 9 July 2009	Boost local economy with agreed % increase in amount of annual spending being with local	Local indicator for speed of payment. Pay small businesses within 10 days – WBC	Waverley Business Forum Waverley BC All Partners Chambers of Commerce	Economic Development Priority E Priority F All LAA indicators for business growth

Actions	Milestones / Timescales	Outcome	Measure / Evidence	Responsible (lead in bold)	Link to SCS priority / LAA Indicator
that small businesses are paid on time/early and procurement guidance gives preference to local firms where appropriate.	Local procurement protocol and local list of suppliers produced by October 2009 . Protocol adopted by partners (subject to their own procurement rules) by January 2010 .	firms and improved cashflow of small businesses.	to target to pay 70% of small businesses within 10 days from July. Feedback from businesses via Waverley Business Forum and local chambers of trade.	Business Link Federation of Small Businesses	and survival.
3 Monitor Waverley's Air Quality Action Plan and promote reduction of CO2 in Waverley.	Use base data collected in 2008/09 towards new National Indicators to agree a target % reduction in future years.	Measurable reduction in CO2 from each of the partners' activities. SMART targets to be set following collection of baseline data – June/July 2009.	NI186 – Per capita CO2 emissions in the LA area. Annual Air Quality update to Defra each April.	Surrey CC Waverley BC All partners	Housing, Infrastructure and Environment Priority G NI186 – Per capita CO2 emissions in the LA area.
4 Put in place joint reputation	WBC Community	Joint reputation /	Community	Waverley BC	Housing,

Actions	Milestones / Timescales	Outcome	Measure / Evidence	Responsible (lead in bold)	Link to SCS priority / LAA Indicator
<p>/ media strategy. Consider co-location of services throughout the Borough (e.g. Community Safety Team to Farnham Police Station).</p> <p>Improve NI4, 5 & 21.</p>	<p>Safety Team to relocate to Farnham Police Station February 2009.</p> <p>Safer Waverley joint communications strategy in preparation March 2009.</p> <p>Place Survey results to be considered at WaSP April 2009. Joint actions/ campaigns to be agreed.</p>	<p>media strategy in place and joint campaigns underway.</p> <p>Improvement in NI5, NI4 and NI21 (targets to be set once results considered)</p>	<p>Safety team relocated to Farnham Police Station.</p> <p>Joint communications strategy /</p> <p>Place Survey – next carried out Autumn 2010.</p>	<p>Surrey Police All partners</p>	<p>Infrastructure and Environment / Safer and Stronger Communities Priority I Priority J NI5 – Overall/general satisfaction with local area. NI4 - % of people who feel they can influence decisions in their locality. NI21 - Dealing with local concerns about anti-social behaviour and crime issues by the local council and the police.</p>

Actions	Milestones / Timescales	Outcome	Measure / Evidence	Responsible (lead in bold)	Link to SCS priority / LAA Indicator
<p>5 Enhance partner involvement in Police engagement e.g. neighbourhood panels /surgeries – particularly in areas where known specific issues will be raised.</p>	<p>'Community engagement spreadsheet' to be circulated to partners on monthly basis from April 2009.</p> <p>Partners to identify events to attend.</p>	<p>Increase in attendance at panels by partners and public.</p> <p>Improvement in NI5, NI4 and NI21 (targets to be set once results considered)</p>	<p>Place Survey – next carried out Autumn 2010.</p>	<p>Surrey Police All partners</p>	<p>Safer and Stronger Communities Priority I Priority J NI5 – Overall/general satisfaction with local area. NI4 - % of people who feel they can influence decisions in their locality. NI21 - Dealing with local concerns about anti-social behaviour and crime issues by the local council and the police</p>
<p>6 Access to services project –share best practice and identify areas where</p>	<p>Awaiting results of SCC access study to ensure there is</p>	<p>Event held to share best practise and</p>	<p>TBC</p>	<p>Waverley BC Surrey CC Surrey Police</p>	<p>Key issue in Waverley – impacts all SCS</p>

	Actions	Milestones / Timescales	Outcome	Measure / Evidence	Responsible (lead in bold)	Link to SCS priority / LAA Indicator
	partners can work together to improve access to services.	no duplication. Contact Progress- Partnerships to request delay in spending of funding for project – February 2009. TBC	identify ways to improve access to service in Waverley.		Surrey PCT	priorities.
7	Ensure continued involvement of partners in Local Development Framework (LDF) process and ensure links between Sustainable Community Strategy and LDF.	6 week consultation on 'issues and options topic papers' to be held February – March 2009. Milestones for LDF consultations set out in 'Local Development Scheme' – agreed by Executive – to be formalised with	LDF, with input from partners and other organisations, adopted by Waverley BC, July 2011.	Consultation responses. Judgement of 'soundness' of final LDF by Planning Inspectorate.	Waverley BC All partners to input to consultation	Housing, Infrastructure and Environment Priority H

Actions	Milestones / Timescales	Outcome	Measure / Evidence	Responsible (lead in bold)	Link to SCS priority / LAA Indicator
	<p>GOSE:</p> <p>Housing Options – Sep/Oct 09 Draft Core Strategy – Feb/March 10 Site allocations issues and options – by July 2010 Draft site allocations document – Feb 11.</p>				
<p>8 Delivery of 'Fit for Life 50+' Programme – helping around 200 participants (largest majority over 80) keep fit and active and promotes social interaction in range of venues across Waverley. .</p>	<p>Courses run in 9 venues across Waverley for 48 weeks of the year – by March 2010.</p> <p>Review operation of 'Fit for Life' programme by March 2010 with view to continuing provision in self-sustaining way.</p>	<p>Courses run in 9 venues across Waverley for 48 weeks of the year during 2009/10.</p> <p>Programme continuing provision post-2009/10.</p>	<p>Number of courses / venues.</p> <p>Number of attendees.</p>	<p>Waverley BC Surrey CC Surrey PCT</p> <p>SWS Voluntary Grants partnership</p>	<p>Health and Well-being Priority C Priority D NI125 – Achieving independence for older people</p>

	Actions	Milestones / Timescales	Outcome	Measure / Evidence	Responsible (lead in bold)	Link to SCS priority / LAA Indicator
9	Safeguarding children and vulnerable people – ensuring robust information sharing between partners and services.	Timescales dependent on specific/cases – partners need to react and ensure information shared between partners. Also to be facilitated through existing partnerships such as Guildford and Waverley Children and Young People's Partnership and internal CIAG and internal Safeguarding Groups.	Information shared between partners on a regular basis. Safety of children and vulnerable people.	Difficult to measure other than on a case-by-case basis. Kept under review through groups such as CIAG, Children and Young People's Partnership and internal Safeguarding Groups.	All Partners	Children and Young People Priority B
10	Working together to support recession in the communities in the recession though sharing of information and actions at WaSP meetings and the 'Don't Lose your Home or	Recession standing item at WaSP meetings – April, July & October 09. Don't Lose your	Increase in amount of additional benefits claimed and paid.	Recorded updates and actions from meetings. Monthly	Waverley Borough Council CAB Business Link All Partners	Economic Development Priority E Priority F All LAA indicators for

Actions	Milestones / Timescales	Outcome	Measure / Evidence	Responsible (lead in bold)	Link to SCS priority / LAA Indicator
Business' Project.	Home or Business project launched October 2008 and outcomes monitored on a monthly basis.	Increase in numbers of repossession evictions prevented. <i>(RF considering numerical targets for 09/10)</i>	monitoring reports for 'Don't Lose your Home or Business' completed, including numbers of enquiries and referrals, amounts of additional benefits claimed and evictions prevented.		business growth and survival. NI 152 – Working age people on out of work benefits
11 Waverley Training Services (WTS) – Providing opportunities for young people to be prepared for entry into employment, working with local businesses and targeting those not in education, employment or training (NEET).	New contracts with Learning and Skills Council to be effective from August 2009.	Improve overall retention and achievement rates by at least 5% across all vocational areas August 2009 – August 2010.	Implementation of business plan. Number of completions / achievements August 2009 – August 2010 – compared year on year. Number of	Waverley Borough Council Learning and Skills Council Businesses / Partners e.g. who provide apprenticeships	Children and Young People / Economic Development Priority A Priority F NI 79 – Achievement of a Level 2 qualification by the age of 19. NI163/164 –

Actions	Milestones / Timescales	Outcome	Measure / Evidence	Responsible (lead in bold)	Link to SCS priority / LAA Indicator
			businesses working with WTS.		Working age population qualified to Level 2/3. NI 117 – 16 to 18 year olds not in Employment, Education or Training (NEET)

